



FULL COMMISSION # 2 (2021)

Date	15 June 2021	
Time	11:16 am – 12:53 pm	
Venue	Level 43, 680 George Street Sydney	
Members	Mr Geoff Roberts AM	Chief Commissioner (Chair)
	Ms Jackie Taranto	Economic Commissioner
	Ms Helen O'Loughlin	Social Commissioner
	Dr Deborah Dearing	North and Eastern City District Commissioner
	Ms Liz Dibbs	Western City District Commissioner
	Mr Peter Poulet	Central City and South District Commissioner
	Mr Tim Reardon	Secretary, Department of Premier and Cabinet (<i>via VC</i>)
	Ms Elizabeth Mildwater	CEO, Greater Sydney Commission (GSC)
Apologies	Mr Jim Betts	Secretary, Department of Planning, Industry and Environment (DPIE)
	Mr Michael Pratt	Secretary, NSW Treasury
	Mr Rob Sharp	Secretary, Transport for NSW (TfNSW)
Formal Observers	Mr Simon Draper	Chief Executive Officer, Infrastructure NSW
	Ms Lillian Gordon	Head of Aboriginal Affairs, Aboriginal Affairs (<i>via VC</i>)
	Mr Jayden Bregu	Youth Panel Co-chair, GSC
In attendance	Ms Kiersten Fishburn	A/Secretary, DPIE
	Mr Tim Raimond	Chief Transport Planner, TfNSW
	Ms Cassandra Wilkinson	ED Transport, Regions, Infrastructure and Planning, NSW Treasury
	Mr Phil Skidmore	CFO, GSC
	Mr Tim Moore	ED City Planning Strategy, GSC
	Mr Greg Woodhams	ED City Planning Projects, GSC
	Dr Wendy Were	ED Thought Leadership and Engagement, GSC
	Ms Sarah Foti	Outgoing Board Secretary, GSC
	Ms Cassandra Li	Incoming Board Secretary, GSC
	Ms Ashton Geeves	Executive Assistant, GSC

Quorum	The Chair noted a quorum was present.
1. Introduction	The Chair declared the meeting open at 11:16 am.
(a) Acknowledgement of Country	<p>The Chair acknowledged that attendees of the meeting were present on the land of the Gadigal people and that the Gadigal people are the Traditional Owners of the land.</p> <p>The Chair paid respect to the Gadigal Elders, past and present, and to the Aboriginal and Torres Strait people who now reside within the area.</p>
(b) Conflicts of Interest	The Board resolved to note there were no conflicts of interest.
(c) Appointment of Meeting Reviewer	<p>The Chair gave the Board a brief explanation of the purpose and desired outcome of this new item.</p> <p>The Chair nominated Dr Dearing as reviewer of this meeting.</p>
(d) Chief Commissioner's Report	<p>Mr Roberts shared key Greater Sydney Commission (the Commission) updates. These included:</p> <ul style="list-style-type: none"> • the NSW Premier's recent announcement of over \$1 billion in funding to start building the Bradfield City Centre, located within the Western Sydney Aerotropolis; • the NSW Premier's recent establishment of Investment NSW as a central agency, a "one stop shop" when it comes to the NSW Government partnering with private sector investors – both within Australia and globally; • the Commission's imminent recruitment for the vacant position of Environment Commissioner and the reappointment of a Social Commissioner; and • the Commission's Greater Sydney Planning Awards taking place in June 2021. <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the Chief Commissioner's Report. 2. Note the Board's acknowledgement of the CEO's work and leadership since her commencement with the Commission in January 2021.
(e) Chief Executive Officer's Report	<p>Ms Mildwater noted the key organisational updates provided in the CEO's report. These included:</p> <ul style="list-style-type: none"> • the continued refresh of the leadership and organisational structure to ensure it is fit for purpose to deliver the Commission's renewed "three pillars' mandate, including: <ul style="list-style-type: none"> ○ the appointment of Dr Wendy Were, ED Thought Leadership and Engagement; ○ the appointment of Ms Lyndal Hayward, ED People and Corporate Services; and

	<ul style="list-style-type: none"> ○ the recruitment for planning and precinct leadership roles. ● changes to the accommodation, including: <ul style="list-style-type: none"> ○ the move of the Commission's Parramatta office to occur in early 2021; and ○ the sourcing of new office space in Sydney CBD to move out of 52 Martin Place and the Start Up Hub. <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the Chief Executive Officer's Report.
(f) Finance Report	<p><i>Mr Skidmore entered at 11:29 am and exited at 11:35 am.</i></p> <p>Ms Mildwater spoke to the 2020-21 budget, the impact of the recent Machinery of Government changes and the Commission's focus on detailed project budgeting.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the Commission's April 2021 Finance Report.

2. Strategic Items

(a) Greater Sydney Region Plan and District Plan Review and Update	<p><i>Ms Gordon exited at 11:49 am.</i></p> <p><i>Mr Moore and Mr Steane entered at 11:50 am and exited at 12:13 pm.</i></p> <p><i>Dr Were entered at 11:50 am and exited at 12:25 pm.</i></p> <p>Ms Mildwater provided further detail on the approach to the review and update of the Greater Sydney Region Plan (GSRP) and district plans. This included:</p> <ul style="list-style-type: none"> ● the COVID-19 focussed review of the GSRP in March 2022 and a full statutory update of the GSRP and district plans at the end of 2023; and ● the four-phased approach to the review to maximise alignment with government policy processes, integrate important data and research, and ensure extensive engagement and consultation across the Commission's stakeholder base including local government. <p>Ms Mildwater introduced Dr Were and her role in leading the Commission's research agenda tied to the update of the GSRP.</p> <p>The Board undertook discussion on the research agenda, including the two initial topics in progress and the other recommended topics and the potential research questions. Mr Bregu advised of the Youth Panel's initial feedback on the research proposals.</p> <p>Mr Draper took the opportunity to provide an update on the State Infrastructure Strategy.</p> <p>Ms Mildwater also shared insight into the Commission's Industrial and Urban Services Lands Policy review project.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the status of the review and update of GSRP and district plans including a summary of the program, research commenced and stakeholder engagement framework.
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	<p>2. Approve the three research topics of ‘Future of Centres’, ‘Heat Resilience’ and ‘Future of Jobs in Greater Sydney’.</p> <p>The Board resolved to action the following:</p> <ol style="list-style-type: none"> 1. Ms Mildwater and Ms Fishburn to discuss requirements of local government as part of the review and update of the GSRP. 2. A minor amendment to be made to the ‘Net Zero Greater Sydney’ research outline. 3. A report to the Board be provided on the work underway to consider housing supply and affordability.
<p>(b) Greater Sydney Women’s Safety Charter</p>	<p>Ms Mildwater updated the Board on the work underway on the Greater Sydney Women’s Safety Charter (the Charter). This included discussion on:</p> <ul style="list-style-type: none"> • targeted recruitment of new Charter participants; • safety initiatives; • Charter ambassadors; and • opportunities to collaborate with the 24-hour Economy Commissioner, including a ‘roundtable’ event. <p>Dr Were confirmed the Charter was a top priority for the Commission’s engagement team.</p> <p>Ms Fishburn provided an update on DPIE’s Draft NSW Public Spaces Charter which includes a ‘safe and secure’ principle and spoke to the importance of alignment between the Charters.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the Greater Sydney Women’s Safety Charter update.
<p>3. Reporting Items</p>	
<p>(a) Statutory Review of the Greater Sydney Commission Act</p>	<p>Ms Mildwater gave a high-level summary of the proposed approach to conducting the statutory review of the Greater Sydney Commission Act.</p> <p>The board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the proposed approach to the GSC Act review.
<p>(b) Greater Sydney Commission Board Review</p>	<p>The Chair provided background on the independent review of the Board undertaken in September 2020 and the 15 recommendations from that review.</p> <p>The Board discussed the importance of high levels of engagement from ex-officio members to allow alignment and support on decisions made and any pathways to Cabinet committees.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note the Board Review update.
<p>(c) Central Coast Strategy (the Strategy) Update (verbal)</p>	<p>Ms Mildwater provided an update on the Strategy.</p> <p>The Board resolved to:</p>

	<p>1. Note the Central Coast Strategy Update.</p> <p>The Board resolved to action the following:</p> <p>1. A briefing to be provided by DPIE on their Central Coast Regional Plan 2036 publication.</p>
4. Other Business	<p>Mr Bregu advised of the Youth Panel's approach of a representative per Commission project to maximise youth engagement.</p> <p>The Board resolved to action the following:</p> <p>1. Transport for NSW to discuss the Sydney Harbour Strategy with CEO.</p>
5. Minutes of Previous Meeting and Action Items	<p>The Board considered the minutes of the meeting held on 16 March 2021.</p> <p>The Board resolved to endorse the minutes of the meeting held on 16 March 2021 to be executed by the Chief Commissioner as a true and accurate record of proceedings.</p> <p>The Board resolved to note the action items.</p>
6. Meeting Review	<p>Dr Dearing provided feedback to the Board on the meeting. This included:</p> <ul style="list-style-type: none"> • Preparation: the agenda was targeted, and meeting papers were specific. • Participation: whilst all attendees participated and were welcomes to provide their views, it was acknowledged that the Commission should continue to encourage active participation from ex-officio members; and • Outcomes and next steps: action items were summarised by the Board Secretary.
7. Close	<p>The Chair confirmed that the next meeting was scheduled for 7 September 2021.</p> <p>There being no further business, the Chair closed the meeting at 12:53 pm.</p>

Confirmed as a true and accurate record of the meeting by the Chair on 14 September 2021.

Geoff Roberts, AM

Chief Commissioner, Greater Sydney Commission