### FULL COMMISSION # 3 (2018)

Minutes of the Full Commission held at the Greater Sydney Commission  
Level 5, Meeting Room 2, 10 Valentine Avenue, Parramatta  
18 September 2018

#### Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
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<tbody>
<tr>
<td>Mr Geoff Roberts</td>
<td>Deputy Chief Commissioner, Economic Commissioner, and Chief Coordinator for Western Sydney (Acting Chair)</td>
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<tr>
<td>Mr Roderick Simpson</td>
<td>Environment Commissioner</td>
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<tr>
<td>Ms Helen O’Loughlin</td>
<td>Social Commissioner</td>
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<tr>
<td>Dr Deborah Dearing</td>
<td>North and Eastern City District Commissioner</td>
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<tr>
<td>The Hon Morris Iemma</td>
<td>South District Commissioner (via telephone – in part)</td>
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<td>Mr Peter Poulet</td>
<td>Central City District Commissioner</td>
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<tr>
<td>Ms Elizabeth Dibbs</td>
<td>Western City District Commissioner</td>
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<tr>
<td>Dr Liz Develin</td>
<td>Acting Secretary, Department of Planning and Environment</td>
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<tr>
<td>Mr San Midha</td>
<td>Acting Secretary, NSW Treasury</td>
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<td>Mr Rodd Staples</td>
<td>Secretary, Transport for NSW</td>
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#### Apologies

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<th>Name</th>
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<tr>
<td>Ms Lucy Turnbull AO</td>
<td>Chief Commissioner (Chair)</td>
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<tr>
<td>Ms Carolyn McNally</td>
<td>Secretary, DPE</td>
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<td>Mr Michael Pratt AO</td>
<td>Secretary, NSW Treasury</td>
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<td>Mr Barry Mann</td>
<td>Chief Executive Officer (CEO), UrbanGrowth</td>
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#### In attendance

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<td>Mr Tim Reardon</td>
<td>Secretary, Department of Premier and Cabinet (DPC)</td>
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<tr>
<td>Mr Jim Betts</td>
<td>CEO, Infrastructure NSW</td>
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<tr>
<td>Ms Sarah Hill</td>
<td>CEO, Greater Sydney Commission</td>
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<td>Mr Geoff Rumble</td>
<td>Executive Director, Transport, Planning and Environment, NSW Treasury</td>
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</table>
Mr Greg Woodhams  Executive Director, City Planning Projects, Greater Sydney Commission (Agenda Items 8 and 9)
Ms Stephanie Barker  Acting Executive Director, City Strategy, Greater Sydney Commission (Agenda Item 8)
Ms Ruth Goldsmith  Acting Director City Planning-Collaboration Areas (Agenda 9)
Ms Danielle Smalley  Acting Chief Operating Officer, Greater Sydney Commission
Mr Phil Skidmore  Finance Manager, Greater Sydney Commission (Agenda Item 5)
Ms Danielle Woolley  Executive Director, Western Sydney City Deal Delivery Office (Agenda Item 10)
Ms Grace Zhou  Policy Officer, DPC
Ms Angela Leonello  Commission Secretary

Quorum

There being a quorum present, the Acting Chair declared the meeting open at 9:11 am.

1. Acknowledgement of Country

The Acting Chair acknowledged that the attendees of the meeting were present on the land of the Darug people and that the Darug people are the Traditional Owners of the land. The Acting Chair paid respect to the Darug elders, past and present, and to the Aboriginal and Torres Strait Islander people who now reside within the area.

2 Governance

The Acting Chair welcomed the following new Commissioners:
- Ms Helen O’Loughlin, Social Commissioner;
- Ms Elizabeth Dibbs, Western City District Commissioner; and
- Mr Peter Poulet, Central City District Commissioner.

The Acting Chair advised that District Commissioner Dearing has been appointed to the role of Eastern City District Commissioner while also continuing in her current role of North District Commissioner.

The Acting Chair extended a vote of thanks to the former Social Commissioner Nesbitt and the former Eastern City District Commissioner Atkinson for their support and dedication to the Commission.

2.1 Conflicts of Interest

The Board resolved to note there were no conflicts of interest.
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<tr>
<th>2.2 Minutes of 26 June 2018</th>
<th>The Board <strong>resolved to approve</strong> that the minutes of the meeting of 26 June 2018 be executed by the Acting Chair as a true and correct record of proceedings.</th>
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<td>2.3 Action Items</td>
<td>The Board <strong>resolved to note</strong> the action items.</td>
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| 3. Chief Commissioner's report | The Chief Commissioner’s report was taken as read.  
The Board **resolved to note** the Chief Commissioner’s report. |
| 4. Chief Executive Officer's report | The Board discussed the following items relating to the CEO’s report:  
- The work undertaken to transition the Commission to DPC and proposed legislative amendments;  
- All 15 Actions of *A Metropolis of Three Cities* are progressing well including the design of performance indicators, a whole of Government approach to affordable rental housing, the review of industrial lands in the Central City, the South Creek project and the preparation of a Strategic Planning Assurance Framework;  
- The 2018 People Matters Employee Survey Results;  
- The Commission is undertaking a review of operational policies to ascertain the most appropriate policy framework for the Commission into the future;  
- The Growth Infrastructure Compact (GIC) pilot and whether there had been any further consideration of a GIC pilot in the Canterbury-Bankstown area; and  
- Coordination of South Creek work with plans from other agencies to ensure alignment.  
The Board **resolved to**:  
1. **Note** the CEO’s report.  
2. **Request** District Commissioner Iemma, Deputy Chief Commissioner and Ms Hill discuss a GIC in the Canterbury-Bankstown area.  
3. **Request** discussions be held in relation to South Creek and the airport with INSW, DPE, Sydney Metro and the Deputy Chief Commissioner. |
| 5. Finance report        | The finance report was taken as read.  
The Board **resolved to note** the August 2018 finance report. |
| 6. Annual Report 2017-18 | The Annual Report was taken as read.  
The Board **resolved to approve** the Commission’s 2017-18 Annual Report. |
### 7. Performance Monitoring - Update

The Board discussed the importance of ensuring the indicators are well developed and align with the work of other government agencies.

The Board **resolved to:**

1. **Note** the draft Discussion Paper and consultation program for establishing the Indicators Framework for the Greater Sydney Region Plan (GSRP) and District Plans.

2. **Continue** to engage other agencies on performance indicators, to ensure consistency across Government.

3. **Hold discussions** with NSW Treasury and DPC (Mr Glenn King, Deputy Secretary, Customer Behavioural Insights and Delivery Unit) on the alignment of the Commission’s indicators and the Premier’s Priorities.

4. **Request** a progress report on the development of the draft Indicators Framework.

### 8. Greater Sydney Commission (the Commission) Strategic Planning Assurance Framework

The Board discussed:

- The importance of ensuring additional adequate funding for the assurance process to meet the timeframes and scope of work required;
- The potential to pilot stream two of the assurance framework on two major infrastructure projects;
- The importance of the Commission learning from the experiences of other government agencies such as INSW who have implemented assurance processes;
- Phased roll out of the assurance framework focusing on the implementation of stream one and piloting stream two; and
- The need for adequate additional funding for stream one and two to deliver in tight timeframes.

The Board **resolved to:**

1. **Approve** the draft Strategic Planning Assurance Framework as a working document, subject to the amendments being made to the *Greater Sydney Commission Act 2015* and *the Environmental Planning and Assessment Act 1979* to support the implementation of the Framework.

2. **Approve** the Finance and Governance Committee overseeing the operational arrangements of the Strategic Planning Assurance Framework and reporting back to the Board on progress of implementation.

3. **Approve** delegation of authority to the Chief Commissioner to report to the Cabinet Infrastructure Committee on assurance findings as appropriate with regular status updates to the Board.
4. **Undertake** a phased roll out of the assurance framework with the first stage to focus on the LEP Review and local strategic planning statements program (Stream 1).

5. **Explore** whether there are opportunities to undertake a pilot of Stream 2 on infrastructure projects in Greater Sydney, together with INSW and TFNSW.

6. **Hold discussions** at a Secretary / CEO level between NSW Treasury, DPE, DPC to secure the additional funding necessary to carry out the assurance function.

7. **Report** back to the Board within six months to discuss the evolution of the Assurance Framework.

### 9. Collaboration Area Place Strategies 2017-18

The Board recognised the excellent outcomes achieved by the Collaboration Areas work and the importance of communicating this within Government and to external stakeholders.

The Board **resolved to**:

1. **Approve** the Collaboration Area Place Strategies for Liverpool, Randwick, Camperdown-Ultimo and Greater Penrith.

2. **Approve** the CEO and Chief Commissioner endorsing minor changes to be made to the Place Strategies following council consideration.

3. **Develop** a communication plan about work done on Collaboration Areas to inform government agencies and external stakeholders.

### 10. Western Sydney City Deal Update

The Board **resolved to**:

1. **Note** the progress on delivery of the Western Sydney City Deal.

2. **Note** the CEO to hold discussions with NSW Treasury regarding GIC funding.

### 11. Economic and Budget Update

The Board **resolved to note** the presentation on economic and budget update provided by NSW Treasury.

*Mr Staples exited the meeting.*

### 12. Standing Agenda Items

#### 12.1 SPC Minutes

The Board **resolved to adopt** the SPC Minutes.

#### 12.2 FGC Minutes

The Board **resolved to adopt** the FGC Minutes.
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<tr>
<th>12.3 IDC Minutes</th>
<th>The Board <strong>resolved to adopt</strong> the IDC Minutes.</th>
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<tr>
<td>13. Other Business</td>
<td>There was no other business.</td>
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<td>14. Meeting closed</td>
<td>The Acting Chair noted the next meeting was scheduled for 5 December 2018 and, there being no further business, closed the meeting at 11.46 am.</td>
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Signed as a correct record

Deputy Chief Commissioner 5/12/18